

MISSOURI MILITARY PREPAREDNESS AND ENHANCEMENT COMMISSION

2010 ANNUAL REPORT



Missouri Military Preparedness and Enhancement Commission



Dalton Wright, Chairman
Representative Terry L. Witte, Vice Chairman
Senator Frank Barnitz
Jeff Bloemker
Representative David Day

Representative Scott Largent
Senator Bill Stouffer
Kent Thomas
Robert Welling

December 31, 2010

The Honorable Jeremiah W. (Jay) Nixon, Governor
Office of the Governor
State Capitol, Room 216
Jefferson City, Missouri 65101

The Honorable Ron Richard, Speaker
Missouri House of Representatives
State Capitol, Room 308A
Jefferson City, Missouri 65101

The Honorable Charlie Shields, President Pro Tem
Missouri Senate
State Capitol, Room 326
Jefferson City, Missouri 65101

Dear Governor Nixon, Speaker Richard and President Pro Tem Shields:

The Missouri Military Preparedness and Enhancement Commission (MMPEC) proudly submits its 2010 Annual Report as required by Section 41.010 RSMo. This report is an excellent resource of information regarding Missouri's military force structure, the Fort Leonard Wood Tech Park, the Leonard Wood Institute, the Missouri Veterans Commission and the Department of Defense (DOD) Economic Impact and Federal Impact Aid to Missouri Schools.

One new addition to this year's report is the 10 Key Quality of Life Issues Supporting Military Service Members and Families for the Central Region as measured by the DOD. (See page 20 for more details.) Missouri has made progress in this area, but is lagging behind other states within the Central Region. One of the responsibilities of MMPEC is to engage and educate state leaders about the needs of military members and their families. Since many issues surrounding quality of life and family well-being can only be addressed by a state, MMPEC will work with Missouri's leaders to remove unnecessary barriers and significantly improve the quality of life for Missouri's military families.

In 2005 during the DOD Base Realignment and Closure (BRAC) process, Missouri lost over 7,000 jobs. As Missouri is now faced with the loss of two outstanding military supporters, Congressman Ike Skelton and Senator Christopher "Kit" Bond, MMPEC must be ever more vigilant to provide to the Governor and other state leaders objective, thorough analysis and relevant assessments of the impact of a future BRAC on Missouri's economy.

As Missouri moves forward, our State leaders must take steps to make Missouri more military friendly and to poise Missouri not only to retain the military presence it currently has but also to add new missions to our Missouri military installations to ensure their future viability. The 2010 Annual Report provides the information necessary to achieve these goals.

Please contact us if you have any questions about the 2010 Annual Report or if you need more information about the Missouri Military Preparedness and Enhancement Commission.

Best Regards,

A handwritten signature in black ink, appearing to read "Dalton Wright".

Dalton Wright
Chair

c: MMPEC Members

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INTRODUCTION

The Missouri Military Preparedness and Enhancement Commission (MMPEC) was created with passage of Senate Bill 252 and House Bill 348 in 2005. The Commission's duties and responsibilities were expanded with the passage of House Bill 1678 in 2008.

The Commission's mission, responsibilities and directives include:

The Commission will advise the Governor and the members of the General Assembly on military-related issues and provide an annual report. The Commission will develop policies and methods to improve the quality of life for Missouri military personnel and their families and improve the prosperity and employment opportunities for retired military members and the families of former military members.

The Bi-partisan Commission consists of nine members: five members appointed by the Governor; two members appointed by the Speaker of the House, one from each political party; and two members appointed by the President Pro Tem of the Senate, one from each political party. The Commission will have two ex-officio members: the chairman of the Missouri Veterans Commission and an individual designated by the director of the Department of Economic Development. Members shall serve three year terms, and may serve a maximum of six years.

The Commission is committed to ensuring that Missouri's military readiness needs are in order to meet current military challenges and prepare for the future. The Commission is dedicated to the men and women of our great State who unselfishly serve our country and our State, and we are also dedicated to make Missouri a more military-friendly state.





MEMBERSHIP

COMMISSION MEMBERS

Mr. Dalton Wright, Lebanon, Chair
Representative Terry L. Witte, Vandalia, Vice Chair
Mr. Jeffrey W. Bloemker, Smithville
Mr. Kent D. Thomas, Springfield
Mr. Robert L. Welling, Warrensburg
Senator Frank Barnitz, Lake Spring
Senator Bill Stouffer, Napton
Representative David Day, Dixon
Representative Scott Largent, Clinton
Vacancy

EX-OFFICIO MEMBERS

Larry Kay, Executive Director, Missouri Veterans Commission
David Kerr, Director, Missouri Department of Economic Development
Katie Steele Danner, Designee, Missouri Department of Economic Development

ADVISORY MEMBERS

Dr. Margaret Anderson, Superintendent, Knob Noster School District
Tony Bamvakais, Military Executive, Missouri National Guard
Dr. Judene Blackburn, Superintendent, Waynesville School District
Major General Stephen Danner, Adjutant General, Missouri National Guard
Joe Driskill, Executive Director, Leonard Wood Institute
Mike Dubois, Senior Military Legislative Assistant, Office of Senator Christopher Bond
Tressa Steffen Guenov, Legislative Assistant for National Security, Office of Senator Claire McCaskill
Robert Hagedorn, Chief of Staff, Office of Congressman Ike Skelton
Sergeant Major Roger Layman (Ret.), Army Reserve Ambassador
Lt. Colonel Buster McCall, Whiteman Air Force Base Liaison
Chi Anne McGrew, Whiteman Air Force Base Liaison, School Liaison Officer
Dr. Deb Orr, Superintendent, Warrensburg School District
Melissa Quantock, Fort Leonard Wood Army Post Liaison
Colonel Dennis Sandbothe, U.S. Army (Ret.), Brigadier General Danner Alternate
Dr. Annette (Annie) Sobel, Major General (Ret.), Office of the Provost, University of Missouri
Stephen Tupper, University of Missouri, Liaison to Fort Leonard Wood
Colonel Charles A. Williams, Garrison Commander, Fort Leonard Wood

COMMISSION STAFF

Sherry L. Anderson, Boards and Commissions Liaison,
Missouri Department of Economic Development



MEETINGS

In 2010 the Missouri Military Preparedness and Enhancement Commission met on the following dates and at the following locations:

- ★ January 13, 2010, Jefferson City
- ★ April 8, 2010, Jefferson City
- ★ July 14, 2010, Jefferson City
- ★ September 8, 2010, Jefferson City
- ★ October 6, 2010, Conference Call
- ★ November 18, 2010, Conference Call
- ★ December 8, 2010, Conference Call
- ★ December 15, 2010, Conference Call



MILITARY PRESENCE IN MISSOURI

ARMY RESERVE

The Army Reserve is recognized and resourced as America's premier reservoir of shared military-civilian skills and capabilities that supports and defends the Nation. The Army Reserve provides trained, equipped, and ready Soldiers and cohesive units to meet global requirements across the full spectrum of operations. Now, more than eight years into the current conflict, the demand for Army Reserve Warrior Citizens is such that 12% of our force is mobilized and deployed at all times. More than 17,504 Warrior Citizens are serving in Iraq, Afghanistan and 22 other countries. The Army Reserve has mobilized more than 193,700 Soldiers since 9-11. That's about 85 percent of the total Army Reserve end strength over time. The Army Reserve has a current strength of 205,537 (as of September 27, 2010) Soldiers.

As an operational force the Army Reserve is an intelligent, strategic use of taxpayer dollars. We deliver capability for America's defense, manage resources responsibly, and consistently attract and maintain strong Warrior Citizens whose skills resonate not only on the battlefield but also in the civilian sector. The Army Reserve is a positive investment, dependable and ready when America calls.

Department of Defense (DOD) fiscal year 2010 Defense Authorization Bill, concentrated on military's critical readiness needs in order to meet current military challenges and prepare for the future. To address urgent issues such as equipment shortfalls, the bill will fund the following: \$6.9 billion in equipment for the National Guard and Reserve and \$200 million to support National Guard and Reserve facilities and infrastructure.

NAVY AND MARINE CORPS RESERVE

The Navy and Marine Corps Reserve organizations have approximately 6,500 personnel in Missouri. Units are located in Bridgeton, Cape Girardeau, Kansas City, St. Louis, and Springfield.

The Navy Reserve Mobile Inshore Undersea Warfare Unit 114 operates from Whiteman Air Force Base; their mission is to provide surveillance, intelligence and force protection measures for Naval assets.

AIR FORCE RESERVE

Whiteman Air Force Base is home of the 442nd Fighter Wing, an Air Force Reserve Command unit that flies the A-10 Thunderbolt II, as well as the 131st Bomb Wing of the Missouri Air National Guard which also flies the B-2.



MISSOURI NATIONAL GUARD

"Locally and Globally; Always Ready, Always There."

The Missouri National Guard has served the state and nation since 1808. Your National Guard has more than 11,500 Soldiers and Airmen located in 63 communities throughout the state. The Missouri National Guard is always ready for its state and federal missions. In Fiscal Year 2010, the Missouri National Guard had a total economic impact of more than \$804 million.

The Guard's state mission is to support the governor by providing trained personnel and equipment capable of deploying to protect life and property, and to maintain peace, order and public safety. In 2010, Missouri Guardsmen responded to flooding in the northwest part of the state and deployed to Louisiana to help in the oil spill response there.



The Guard's federal mission is to support national military objectives by providing trained and equipped troops for federal mobilization. During 2010, more than 2,000 Citizen-Soldiers and Airmen were deployed to Afghanistan, Iraq, Kosovo and other areas supporting overseas contingency operations. Currently, more than 350 Citizen Soldiers and Airmen are deployed overseas. In the next two years, more than 1,800 Citizen-Soldiers and Airmen are expected to be mobilized.

During 2010, MG Stephen L. Danner, adjutant general of the Missouri National Guard, worked to obtain new force structure for Missouri, including a new Medevac helicopter unit, an engineering Sapper unit and a Homeland Response Force. Danner is also working to bring an Air Assault School to Missouri. This new force structure will bring more than 400 new full- and part-time jobs for Missourians.

The Missouri National Guard manages several training sites across the state including Camp Crowder in Neosho, Camp Clark in Nevada, Wappapallo Training Site in Poplar Bluff, Macon Training Site in Macon and our training sites on Fort Leonard Wood.

The Missouri National Guard is also helping local economies through construction. Federal construction includes the new \$30 million Joint Armed Forces Reserve Center at Jefferson Barracks and the \$36 million maintenance facilities to support National Guard aviation assets in Springfield. There are also armory extensions and renovations underway in communities across the state.

MG Danner and his leadership team have received National attention for Guard support programs, in particular the Resiliency program which focuses on the five pillars of health: physical, spiritual, familial, emotional, and social. These pillars are supported through a variety of programs including the Veterans Recognition Program, Yellow Ribbon Reintegration Programs, Family readiness programs, youth events, marriage enrichment events, the Family Relief Fund, the Funeral Honors Program and educational assistance.

7TH CIVIL SUPPORT TEAM

The Missouri National Guard's 7th Weapons of Mass Destruction Civil Support Team is a 22-member, joint Air and Army Guard team that support civil authorities at domestic chemical, biological, radiological, nuclear and high-yield explosive incident sites.

The Jefferson City-based team is responsible for identifying unknown agents and substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for state support. After spending its first 10 years of existence at Fort Leonard Wood, the team moved to Jefferson City in August 2010 to be in a more central location within the state. Over the course of the last year, the team completed 22 field training exercises, both internal training events developed and executed by our own personnel, as well as coordinated training exercises with Columbia, Lee's Summit, Jefferson City, Creve Coeur/St. Louis, Springfield, Branson, Camdenton, Cape Girardeau and Nevada first responders.

AGRI-BUSINESS DEVELOPMENT TEAM

The Missouri National Guard pioneered the Agri-business Development Team (ADT) mission in 2007. The MONG mobilized and deployed the first ADT to facilitate agricultural reconstruction and development in Afghanistan's Nangarhar Province. ADTs integrate non-kinetic agriculture reconstruction and development activities into counterinsurgency operations to support the government of Afghanistan. The MONG has mobilized four teams and the fifth team will arrive in Nangarhar Province in 2011.

The ADT concept pairs Missouri's military power with civilian partners, including: Missouri Gov. Jay Nixon, U.S. Sen. Kit Bond and his staff, U.S. Sen. Claire McCaskill, U.S. Congressman Ike Skelton, National Guard Bureau, Lincoln University, Missouri Farm Bureau, Department of Agriculture, University of Missouri, Department of Conservation and others. These strategic partners provide reach back not only for the ADT, but for the Nangarhar University, the Director of Agriculture, Irrigation and Livestock and the supporting Agricultural Extension Agents.

The team is comprised of both Army National Guard Soldiers and Air National Guard Airmen. This joint venture contributes to the overall success of the teams by ensuring the most talented members of the Missouri National Guard can support the mission. These citizen soldiers bring unique civilian experiences combined with years of military service to the fight.

The success of the Missouri National Guard team has provided the backbone for more than a dozen states to duplicate this innovative effort.

FUNERAL HONORS

Since providing the first service in July 1999, the Missouri National Guard Military Funeral Honors program has provided more than 85,000 services to Missouri Veterans. With more than 13,500 Missouri Veterans dying each year, honor teams are now attending an average of 25 funerals a day statewide.

Funeral honors offices are located in Jefferson City, St. Louis and Kansas City. The state's 13 funeral honor teams operate out of those offices as well as St. Joseph, Warrensburg, Joplin, Springfield, Macon, Rolla, Jackson, Poplar Bluff, West Plains, and St. Peters. Funeral honor teams are provided upon request, regardless of weather conditions, for services at public or private cemeteries.

The teams consist of regular Army and Air National Guard personnel plus uniformed members of various veterans' service organizations.

This honor is provided by the state of Missouri "On behalf of a grateful Nation."



MISSOURI GUARD AT FORT LEONARD WOOD

The Missouri National Guard has a robust presence at Fort Leonard Wood including aviation, engineering and a training institute.

The 35th Engineer Brigade undertakes plans, integrates and directs the execution of engineer missions conducted by the 1140th Engineer Battalion, of Cape Girardeau, and the 203rd Engineer Battalion, of Joplin, with their respective subordinate units; and when federalized, mobilizes with three-to-five mission tailored engineer battalions and augments engineer units organic to corps and division.

The 35th Engineer Brigade provides technical and tactical guidance and command and control to its teams, companies, and battalions.

Company C, 1st Battalion, 106th Assault Helicopter Battalion is a collection of pilots and crew chiefs responsible for 10 UH-60 Black Hawk helicopters. Supporting the unit is a headquarters and headquarters detachment, as well as helicopter maintenance



personnel from Detachment 1, Company D, 1-106th Assault Helicopter Battalion and ground equipment maintenance and fuel personnel from Detachment 1, Company E, 1-106th Assault Helicopter Battalion. The unit's mission is to perform air assault and air movement operations. It has supported state emergency missions, deployed twice to Iraq and responded to natural disasters around the world.

The 140th Regiment Missouri Regional Training Institute is part of the One Army School System and organized into a headquarters element and four battalions.

The schoolhouse instructs approximately 1,500 Soldiers a year and includes the officer candidate school, warrant officer candidate school, Training and Evaluation Battalion, Regional Training Site-Maintenance, four military occupation specialty reclassification courses and other leadership and functional courses.

Detachment 1, 131st Fighter Wing is an 11-person unit that runs all aspects of Cannon Range, a 4,800 acre Class-A range that is utilized mostly by fixed-wing aircraft, from the construction of targets to the control of its air space.

The range, located in the southwest portion of Fort Leonard Wood, includes more than 200 ground targets, several of which can be used to score a gunner's precision with the help of camera towers and an advanced computer system.

As a leader in social media, the Missouri National Guard can be followed at:

- * www.moguard.com
- * www.facebook.com/Missouri.National.Guard
- * www.twitter.com/Missouri_NG
- * www.youtube.com/MONationalGuard
- * www.myspace.com/missouri_ng
- * www.flickr.com/photos/missouriguard
- * www.blog.moguard.com



SHOW-ME HEROES

Launched in January 2010, Show-Me Heroes is Governor Jay Nixon's initiative to provide increased employment interview and hiring opportunities to Missouri's Veterans and members of her National Guard and Reserve forces, and to showcase those employers who have pledged to do so. Established as a partnership between the Missouri National Guard and the Missouri Division of Workforce Development, the program helps connect job seekers with supporting employers at www.ShowMeHeroes.mo.gov.

In addition to visiting the program's website, job seekers can take advantage of any of the 43 Missouri Career Centers located throughout the state. Dedicated Veterans Outreach staff consists of Local Veterans Employment Representatives, who facilitate or provide assistance in job placement and accessing needed services, and advocate for veterans by developing employment opportunities with businesses; and Disabled Veterans' Outreach Program specialists, who provide case management and develop career and job training opportunities for veterans, with special emphasis on veterans with service-connected disabilities. Veterans are given priority of service in the Missouri Career Centers.

Job seekers are also encouraged to register with the state's online career assistance resource, www.MissouriCareerSource.com. Maintained by the Missouri Division of Workforce Development, this site allows users to post resumes, search job openings, seek career counseling, and request training in high-demand industries.

While Show-Me Heroes is not intended to replace a finely-tuned resume and well-rehearsed interviewing skills, job seekers are encouraged to use the program to compliment their traditional job search methods. Although not all employers who have pledged their support to Show-Me Heroes currently have open jobs, they do recognize that members of the state's military community are a group of Missourians eager for work, who have real-world job experience and first-rate training. For more information, visit www.ShowMeHeroes.mo.gov.



JEFFERSON BARRACKS

Established in 1826 as the Army's first infantry school of practice (boot camp), Jefferson Barracks grew to become one of the nation's largest military installations in its early years. Located in south St. Louis County it remains the oldest operational military installation west of the Mississippi. Currently, approximately 1,000 Air National Guard, Army National Guard and Army Reserve members are assigned to Jefferson Barracks, home also to Jefferson Barracks park and historical museums.

The Missouri Air National Guard's 157th Air Operations Group is the senior command on the installation. It is an Air and Space Operations Center and serves as combatant commander's hub for strategic planning and centralized command and control over air operations within a theater.

In late summer 2010, construction was completed on a \$30 million Joint Armed Forces Reserve Center. The new facility, which was carefully designed to blend in with the historical architecture of other buildings on base, houses both Army Guard and Army Reserve units. In addition to the nearly 150 belong to the Army Reserve's 3d Battalion, 383 Regiment, 166th Aviation Brigade, nearly 550 Soldiers assigned to the Missouri National Guard's 70th Troop Command are also assigned here. This includes 70th Troop Command Staff along with subordinate elements the 1035th Maintenance Company, 1138th Transportation Company; 735th Force Provider Company, and the 206th Medical Support Company.

The Missouri National Guard's 3175th Chemical Company and a Missouri National Guard Funeral Honors program team are also stationed at Jefferson Barracks.

Finally, Missouri leaders re-established the 121st Air Control Squadron this year, giving the National Guard new capabilities at home and abroad. The 121st ACS is a mobile radar unit, which has direct, active control of aircraft in a war-time airspace providing close air support, air defense missions, refueling missions, air-to-air combat tactics – directly talking to the aircraft from the ground. While the primary mission of the 121st ACS is in a combat environment, the unit –like all Missouri National Guard units, offers a unique skill set that can activated for a state emergency.

Although smaller than it once was, Jefferson Barracks is again growing and actively adding new missions. Continuing the long-established tradition of pride, capability and professionalism and including the modern requirements of transformation and flexibility, the joint military forces at Jefferson Barracks provide significant capability and synergy to state and federal missions.

ROSECRANS-MISSOURI AIR NATIONAL GUARD

"Integrity ... Service before self ... Excellence in all we do."

For more than sixty years, the 139th Airlift Wing has served the St. Joseph community, the State of the Missouri and the United States of America. The 139th Airlift Wing flies the C-130H Hercules in support of world-wide missions as a reserve component of the Air Mobility Command. The unit is also the home to the internationally recognized Advanced Airlift Tactics Training Center (AATTC). The AATTC is in its third decade of providing advanced tactical training to airlift crews of the United States forces as well as 15 allied countries.

The 139th Airlift Wing is a major employer in Northwest Missouri and continues to seek new missions and expansion. It has an annual payroll exceeding fifty million dollars and an economic impact on the community of over ninety million dollars. An increase to aircraft assigned in 2010 has resulted in 20 additional full time positions, and an estimated payroll increase of 1.7 million dollars.

The 139th Airlift Wing has been repeatedly called upon to provide airlift operations supporting the conflicts in Iraq and Afghanistan, and 2010 was no different. Flying food, mail, parts, or personnel, or doing airdrops in mountainous terrain, the 139th proved once again to be second to none when it comes to tactical airlift.

In 2010, the Wing faced many challenges. As always they were met with intense focus on performance, readiness, and the drive to succeed. With even greater future challenges the 139th is committed to unparalleled engagement of our current missions, continued pursuit of expansion and new missions, and an increase in community involvement for 2011 and beyond.



WHITEMAN AIR FORCE BASE

“Airmen performing with Pride, Precision and Perfection ultimately leads to Peace.”

Sixty miles to the southeast of Kansas City, nestled among the wooded, rolling hills of west-central Missouri, and two miles south of Knob Noster, is the bustling community of Whiteman Air Force Base. Whiteman is the home of the 509th Bomb Wing which is proud to serve as host to a number of associated units; including the Air Force Reserves’ 442nd Fighter Wing, the Missouri Army National Guard’s 1-135th Aviation Battalion, the Missouri Air National Guard’s 131st Bomb Wing, and the Naval Reserve Unit-Maritime Expeditionary Security Squadron 11 Detachment D. Whiteman is one of the Military’s most important joint installations, and has an annual operations and maintenance budget of \$162 million and flying assets in excess of \$46 billion. Its economic impact is in excess of \$533 million per year. Over 12,000 military, civilians and dependents are members of the Whiteman Air Force Base community.



The 509th Bomb Wing, an Air Force Global Strike Command unit which operates and maintains the Air Force’s premier weapon system, the B-2 bomber, provides skilled and proud Airmen to execute full spectrum, expeditionary, B-2 global strike combat support capabilities to geographic commanders and the Commander, USSTRATCOM, while supporting Team Whiteman. More than 5,000 visitors annually witness world class Airmen executing their mission with pride, precision and perfection which ultimately leads to peace.

The B-2 Spirit is the world’s most advanced stealth aircraft. It is a multi-role bomber capable of delivering both conventional and nuclear munitions. A dramatic leap forward in technology, the bomber represents a major milestone in stealth aircraft development. The B-2 brings massive firepower to bear, in a short time, anywhere on the globe through previously impenetrable defenses. It holds at risk any target in the world and can strike and return to Whiteman without having to land. It holds the world record for duration of an air combat mission (44.3 hours) which was achieved during Operation Enduring Freedom when a B-2 launched from Whiteman was the first military action in response to the 9/11 attacks on America.

Recently, U.S. Representative to Missouri’s 4th District Ike Skelton announced the addition of two new missions to Whiteman: the 20th Reconnaissance Squadron, an Air Combat Command unit ground control station operating the MQ-1 Predator will initially stand up operations in February 2011; and the Navy Reserve’s Naval Mobile Construction Battalion-15, a SeaBee battalion currently operating from Richards-Gebauer Air Force Base in Kansas City, Mo., will transfer to Whiteman. NMCB-15 provides rapid construction support for operational forces during regional contingencies, and the transfer date has not been set.

FUTURE IMPROVEMENT PROJECTS FOR WHITEMAN IN 2011 INCLUDE:

- ★ 4.9 million for the Massive Ordinance Penetrator storage igloos and assembly building.
- ★ \$1.7 million to construct a storage facility for weapons trailers. Facility will protect the trailers from weather to ensure they remain operational through their expected lifecycle.
- ★ \$5.5 million for land acquisition at the north and south base boundaries. The land acquisition funding will help Whiteman Air Force Base protect its boundaries, improve security, and prevent encroachment. It will also support efforts to prevent bird strikes and other aircraft safety hazards.
- ★ \$7.3 million for an explosive ordinance disposal operations complex. The buildings used for the explosive ordinance disposal mission at Whiteman are too small and no longer meet the Air Force’s requirements. The new complex will consolidate explosive ordinance disposal operations into a single state-of-the-art facility, which will significantly improve response times during emergency situations.
- ★ \$3.8 million for dormitory repairs and renovations.

ASSIGNED AIRCRAFT:

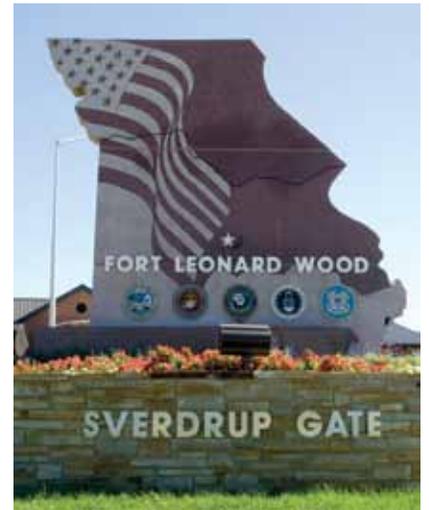
- ★ 20 B-2 Bombers
- ★ 14 T-38 Talon
- ★ 29 A-10 Thunderbolt II
- ★ 13 AH-64 Apache Helicopter



FORT LEONARD WOOD

“Maneuver Support Center of Excellence”

Fort Leonard Wood is a thriving and prosperous installation that has evolved from a small basic training post 70 years ago to a premier Army Center of Excellence that trains 80-90,000 military and civilians each year. Home to the Maneuver Support Center of Excellence, Fort Leonard Wood now trains and educates service members and develops doctrine and capabilities for the Training and Doctrine Command’s U.S. Army Chemical, Biological, Radiological, and Nuclear (CBRN) School, U.S. Army Engineer School, and U.S. Army Military Police School, three gender integrated Initial Military Training brigades, one of only five reception stations in the Army, and the Army’s largest Non Commissioned Officers Academy.



Fort Leonard Wood is a proven valued Army investment. Over the past several years, Fort Leonard Wood has received numerous additional responsibilities to include supporting the 4th Maneuver Enhancement Brigade, a large Forces Command unit that is responsible for all deployable capabilities at Fort Leonard Wood. A colonel-commanded Marine Corps Detachment and an Air Force Detachment, which are both the largest on any Army installation, are located on Fort Leonard Wood; a large Navy Seabee Detachment and elements of the Coast Guard train here as well. Fort Leonard Wood works and trains with, and provides support to a U.S. Army Reserve training division and a Missouri National Guard training brigade. The post is also home to all Department of Defense truck driver training and a large international student detachment that has representation from over 120 different countries. Add to these the strength of our retirees, families, civilians, resident school district, and industry and academic liaisons, and you have the full picture of Fort Leonard Wood’s current population served – over 100,000 – and its competencies and contributions to the Army and Nation.

Not only is Fort Leonard Wood a leading training installation, it’s also a leading employer and economic engine for the region, employing over 9,000 civilians in a variety of fields to include, information technology, medical, engineering and accounting, and boasting an annual economic impact of about \$3 billion. As an enduring installation, construction on Fort Leonard Wood remains constant with \$688 million being invested in new projects this year.

Over the years and throughout its tremendous growth, Fort Leonard Wood has continually experienced fantastic relationships among senior commanders and leaders, tenants, and the surrounding communities. Across communities throughout the state, Fort Leonard Wood has signed 16 Army Community Covenants – more than any other Army installation. Leading in innovation and development for the future of our Army, Fort Leonard Wood has established community service partnerships with 11 school districts and six universities, which includes a Memoranda of Agreement with the University of Missouri, and participation with six economic development organizations. Currently, Fort Leonard Wood’s Truman Education Center is Missouri’s sixth largest degree-granting program.

Fort Leonard Wood’s diverse mission, tremendous growth and supporting relationships are just a few reasons more and more Soldiers continue to make Fort Leonard Wood their installation of choice.



MISSOURI VETERANS COMMISSION

The Missouri Veterans Commission is a state agency established by Missouri Statute to aid all Veterans, their dependents, and legal representatives by providing information regarding the rights of Veterans and their dependents and to assist Veterans in accessing their available benefits through State and Federal Government. The Commission operates three primary programs established by Statute: Veterans Cemeteries Program, Veterans Homes Program, and Veterans Services Program, and four outreach initiatives focusing on the unique needs of certain Veterans: Women Veterans, Minority Veterans, Incarcerated Veterans, and Deployed and Returning Active Duty service members.



VETERANS SERVICES PROGRAMS

Veterans Services Officers

The Veterans Service Program employs 42 accredited Veterans Service Officers throughout the state to provide counseling and assistance in filing claims for benefits to Veterans and their dependents. The Veterans Service Program restructured in 2010 to provide services to Veterans more efficiently.

Veterans Service Organization Grants Program

The Veterans Service Organization Grants Program completed another successful year in 2010. \$1 million in Veterans Service Grants were disbursed in an efficient manner to Veterans Service Organizations to provide funding for Veterans Service Officers among the participating organizations to file claims for Veterans and their dependents with the Veterans Administration.

Together, the Missouri Veterans Commission’s Veterans Service Officers and the Service Officers of the Veterans Service Organizations assisted in bringing over \$840 million annually in benefits, compensation, and pension to Missouri.

Veterans Service Program Initiatives

The Veterans Services Program has four initiatives to reach out to targeted, underserved Veterans: Women Veterans, Minority Veterans, Incarcerated Veterans, and Deployed and Returning Guard and Reservist Veterans.



VETERANS HOMES PROGRAM

Our seven State Veterans Homes continued their excellent service of providing quality long-term skilled nursing care for our Veterans. With a combined 1,350 beds, all seven homes maintained a 99% occupancy rate and scored 92% in the most recent satisfaction survey. This high quality of care is also reflected in the waiting list for admission to the homes, as the waiting list continues to grow, with over 1,600 Veterans waiting for admission. Thanks to federal stimulus funding provided through the U.S. Department of Veterans Affairs, all seven homes will receive new emergency generators providing full power to the homes during power outages. Another component of the quality care provided at the Veterans Homes is the volunteers who selflessly give back to the men and women who sacrificed to protect and preserve our freedoms. In 2010, over 150,000 hours were volunteered at our Veterans Homes.

VETERANS CEMETERY PROGRAM

As more and more of our WWII and Korean War Veterans pass away, the needs and services of our State Veteran Cemeteries become more obvious. In 2009 we started constructing a second columbarium wall at our Higginsville Veterans Cemetery and a third columbarium wall at our Springfield Veterans Cemetery. Construction was completed on the new 229 acre Veterans Cemetery at Fort Leonard Wood, fully funded by a grant from the U.S. Department of Veterans Affairs, and was officially dedicated on September 13, 2010.



2010 SUCCESSES

For Fiscal Year 2010 the Missouri Veterans Commission targeted its Game Plan toward establishing the Missouri Veterans Commission as Missouri's subject matter expert in the three core areas we serve: Cemeteries, Homes, and Veterans Services. To reach this goal we identified five challenges:

Establishing and maintaining the trust and confidence of Missouri's citizens

We utilized the development and execution of the 21 listening post events to establish and build a foundation of positive relationships with our key stakeholders to include the commanders and adjutants of Veterans Service Organizations in the Missouri Association of Veterans Organizations (MAVO); key leaders in the U.S. Department of Veterans Affairs to include VISN 15, VISN 16, VBA, and VCA; the Missouri Military Preparedness Enhancement Committee, the Missouri National Guard, and key leadership and staff in state government.

In addition, we worked with the Office of the State Auditor in three separate, comprehensive financial audits to insure the integrity of the commission's finances.

- ★ Develop a transparent mechanism to consistently gather, fuse, and disseminate information to ensure the Missouri Veterans Commission and its stakeholders have complete situational awareness of Veterans issues in Missouri.

To complete this challenge, we formalized a legislative and veterans initiative tracking system, developed a method to formalize and communicate our deliberate response to key events, utilized our public information officer position to disseminate information to our stakeholders using one voice, and developed and executed a new reporting mechanism for commission meetings.

- ★ Establish internal processes that enhance cooperation between operations and staff and clearly communicate intent between members of our organization.

For this challenge, we developed and utilized a predictable reporting and meeting rhythm, predictable internal reports and external reports, our annual Game Plan and Annual Report, and our first Director's Intent.

- ★ Develop and execute deliberate communications to synchronize our actions, uniformly shape the environment, and build a bridge to the future.

Here we developed and published a Missouri Veterans Commission brochure describing our programs, developed and distributed a micro pamphlet for our legislative stakeholders, developed and presented our financial picture to key stakeholders in an easy to understand method, and developed a "current talking points" folder to equip our staff with commission approved messages.

- ★ Hire, train, grow, and lead a workforce prepared to meet the needs of Missouri's Veterans now and in the future

To accomplish this, we restructured our central office organization to be more responsive and accountable to Missouri's Veterans, formalized a central office training position for the Veterans Service Officer and Cemetery Programs, and conducted an annual leadership conference that for the first time in several years, brought the leadership from our three disciplines together for a collective training and leadership event.

Information provided by MERIC, Missouri Economic Research and Information Center; www.MissouriEconomy.org.



SUPPORT FOR MILITARY SUCCESS IN MISSOURI

Within Missouri are several civilian assets of national military note. These assets are investments in Missouri based on the military missions and create both wealth and jobs in Missouri as well as making the State a prominent contributor to national security.



LEONARD WOOD INSTITUTE

The Leonard Wood Institute (LWI) is a Missouri-based, 501(c)3, non-profit with a mission to connect regional businesses and university expertise to Army training and technology needs and, as a result, build a stronger technology base and improve the economy. A formal Cooperative Agreement with the Army Research Laboratory's (ARL) Human Research and Engineering Directorate (HRED) has allowed LWI to initiate, fund and manage applied research and build capacity to support future Army Consequence Management, Protection, Maneuver Support and related missions (emphasis on training). LWI has selected, funded, managed and reported the results of 72 Research and Development projects to date that have been completed and reported to ARL for the Army's use. There are currently 52 projects under LWI management whose results will be made available to the Army on 1 April 2011. An additional 21 projects were recently awarded with a research period of performance that concludes 30 Sep 2011. LWI's economic impact in Missouri has amounted to 514 new jobs at an average wage of \$52,000; Cumulative impact on Gross State Product -- \$39.075 million; New State Tax Revenues -- \$1.16 million.

UNIVERSITY OF MISSOURI TECHNOLOGY PARK AT FORT LEONARD WOOD

One of the highlights at Fort Leonard Wood Base is the partnership forged between the Army, the State of Missouri and the University of Missouri in establishing a competitive high technology research park for companies, academics and government agencies. The current park infrastructure remains now fully utilized for over five years since the last expansion providing space for seventeen companies and 250 jobs. The University and the military have been working with private developers and capital to again expand the capacity.

MISSOURI'S DEFENSE INDUSTRIAL BASE

The existence of a substantial National Security industry in Missouri had its roots in World War II when our state played a critical role in training our troops and supplying the nation's war efforts. That tradition of supporting our nation's defense has led to the growth of major National Security companies, along with world-class academic, research and technology transfer institutions that support company growth, and solve fundamental scientific and engineering questions. Missouri is seventh in the nation in Defense procurements and St. Louis ranks second in Defense outlays. Missouri has well over 50,000 employees in its National Security industries with over 2,300 organizations receiving federal contracts and grants, making the sector one of our largest employers. In 2010, the Department of Homeland Security allocated over \$37.1 million to Missouri across nine agency programs.

CENTER FOR GEOSPATIAL INTELLIGENCE AT THE UNIVERSITY OF MISSOURI-COLUMBIA

The Center for Geospatial Intelligence (CGI) is an interdisciplinary center formally established in February 2004. The center maintains a multi-million dollar R&D program at MU in the areas of satellite, airborne, and ground remote sensing; automated feature extraction; change detection; target detection, recognition, geolocation, and tracking; video surveillance; computer vision; intelligent databases and information retrieval; advanced geospatial data processing; geoweb applications and services; and the detection and characterization of underground structures. Since 2007, the CGI has been located in a \$2.5M, 6500 sq. ft., state-of-the-art facility that contains a wide variety of specialized laboratories dedicated to advanced geospatial R&D. By leveraging the multi-disciplinary research skills of its faculty and its unique facilities, the CGI conducts leading-edge research focused on geospatial intelligence needs critical for national security, homeland defense, and military combat support. Since 2005, the Center for Geospatial Intelligence (CGI) has secured more than \$10M in externally funded R&D. Current annual research expenditures average between \$2.5M-\$3.0M a year. Recent funding sources include: National Geospatial-Intelligence Agency (NGA); Army Research Office (ARO); Army Night Vision Electronic Sensor Directorate (NVESD); Leonard Wood

Institute (LWI); Defense Intelligence Agency (DIA); Air Force Research Laboratory (AFRL); Missouri State Emergency Management Agency (MO SEMA); Defense Industry

NATIONAL GEOSPATIAL-INTELLIGENCE AGENCY (NGA) OPERATIONS CENTER

The National Geospatial-Intelligence Agency (NGA) is an agency of the United States Government with the primary mission of collection, analysis, and distribution of geospatial intelligence (GEOINT) in support of national security. NGA was formerly known as the National Imagery and Mapping Agency (NIMA) and is part of the Department of Defense (DoD). In addition, NGA is a key component of the United States Intelligence Community. The exact size and functions of the substantial St Louis operation is held secret.

COOPERATIVE GRADUATE DEGREE PROGRAM FOR MILITARY OFFICERS AT THE MISSOURI UNIVERSITY OF SCIENCE AND TECHNOLOGY

Army Engineers train at Fort Leonard Wood and the nation requires a mix of disciplines in engineering competence. In a unique arrangement these Army Engineers are able to earn a Master of Science in one of four disciplines during their military training in Missouri. 125 Master's degrees were awarded to these officers in 2010 in the disciplines of Geological Engineering, Engineering Management, Civil Engineering or Environmental Engineering. This program has been in operation for 15 years and is the main source of higher-degrees in the US Army Corps of Engineers with over 1500 degrees.

DEPARTMENT OF ENERGY'S KANSAS CITY PLANT

Honeywell Federal Manufacturing and Technologies, operator of Department of Energy's Kansas City Plant, has an annual operating budget of over \$500 million and the current plant on Bannister Road is being replaced by a new, \$1.0 billion complex. As one of the nation's most diverse low-volume, high reliability production facilities, the Kansas City Plant is at the heart of the National Nuclear Security Administration's nuclear security enterprise. It provides high-tech production services to government agencies with low-volume, high-quality requirements.





FEDERAL IMPACT AID TO MISSOURI SCHOOLS

Impact Aid reimburses school districts for lost local tax revenue as a result of the federal presence. Impact Aid Revenue as Reported by Districts on the 2009-2010 or Fiscal Year 2010 Annual Secretary of the Board Report (ASBR) as of November 18, 2010. Data may not be final as district audits and DESE review of the ASBRs have not been completed.

★ “Denotes districts with 10% or more total average daily attendance attributed to military dependents.”

District Code	Name	Impact Aid - Amounts received from federal funds by LEAs having increased enrollments due to federal activities.	Impact Aid, Restricted Purpose Amounts received from the federal government by LEAs (due to federal activities) for specific purpose.
008-107	WARSAW R-IX	\$64,186.00	
009-077	MEADOW HEIGHTS R-II	\$0.00	\$21,335.03
018-047	EAST CARTER CO. R-II	\$7,122.00	
018-050	VAN BUREN R-I	\$46,621.00	
019-152	★ BELTON 124	\$53,894.67	
020-001	STOCKTON R-I	\$10,319.00	
022-088	CHADWICK R-I	\$2,651.00	
024-087	SMITHVILLE R-II	\$45,109.00	
024-091	MISSOURI CITY 56	\$7,075.00	
033-091	OAK HILL R-I	\$0.00	\$7,171.80
035-102	KENNETT 39	\$4,455.95	
042-111	★ HENRY CO. R-I	\$16,561.16	
043-002	WHEATLAND R-II	\$14,435.00	
043-004	HERMITAGE R-IV	\$10,660.00	
046-134	WEST PLAINS R-VII	\$0.00	\$88,090.00
047-060	SOUTH IRON CO. R-I	\$1,542.00	
047-065	IRON CO. C-4	\$9,106.52	
048-080	CENTER 58	\$319,440.00	
051-153	CHILHOWEE R-IV	\$1,119.92	
051-155	★ KNOB NOSTER R-VIII	\$5,201,376.32	
051-156	★ LEETON R-X	\$10,422.46	
051-159	★ WARRENSBURG R-VI	\$23,001.50	
053-112	GASCONADE C-4	\$0.00	\$1,291.04
067-061	CHARLESTON R-I	\$10,967.62	
075-087	ALTON R-IV	\$2,038.00	
077-103	DORA R-III	\$28.00	
083-001	NORTH PLATTE CO. R-I	\$22,904.58	
084-002	FAIR PLAY R-II	\$1,014.00	
085-045	★ LAQUEY R-V	\$25,159.84	
085-046	★ WAYNESVILLE R-VI	\$17,202,157.47	\$1,566,858.61
085-048	★ DIXON R-I	\$47,237.67	
085-048	★ DIXON R-I	\$0.00	\$6,020.00
085-049	★ CROCKER R-II	\$0.00	\$11,551.23
090-076	SOUTHERN REYNOLDS CO. R-II	\$4,941.00	
090-077	BUNKER R-III	\$6,686.85	
090-078	LESTERVILLE R-IV	\$554.00	
093-123	LAKELAND R-III	\$29,794.00	
093-124	OSCEOLA	\$17,822.00	
101-105	WINONA R-III	\$32,406.00	
101-107	EMINENCE R-I	\$19,841.00	
106-001	BRADLEYVILLE R-I	\$1,553.00	
107-151	SUCCESS R-VI	\$2,431.45	
107-156	★ PLATO R-V	\$0.00	\$75,913.34
111-086	GREENVILLE R-II	\$33,471.00	
Total Impact Aid		\$23,310,105.98	\$1,778,231.05



INTERSTATE COMPACT OF EDUCATIONAL OPPORTUNITIES FOR MILITARY CHILDREN

Military families move between postings on a regular basis which can play havoc with the children of military families who must frequently change schools. There is a significant need, at the state and local levels, to ensure that the children of military families are afforded the same opportunities for educational success as other children and are not penalized or delayed in achieving their educational goals by inflexible administrative and bureaucratic practices. The average military student faces transition challenges more than twice during high school and most military children will have six to nine different school systems in their lives from kindergarten to 12th grade.

The Council of State Governments (CSG), in cooperation with the U.S. Department of Defense, has drafted a new interstate compact that addresses the following issues that impact military children:

ENROLLMENT

★ **Educational Records** – the new compact provides that schools must share records in a timely manner in order to expedite the proper enrollment and placement of students.

★ **Immunizations** – the compact requires students to obtain immunizations in the receiving state no later than 30 days from the date of enrollment, or as otherwise provided.

★ **Age of Enrollment/Course Continuation** – the compact requires, absent a new enrollment in Kindergarten, that a student shall be allowed to continue their enrollment at grade level in the receiving state commensurate with their grade level from the sending state.

ELIGIBILITY

★ **Power of Attorney** – special power of attorney, duly possessed by a guardian, shall be sufficient for the purposes of enrollment and all other actions requiring parental participation and consent.

★ **Tuition** – a local education agency shall be prohibited from charging local tuition to a military child placed in the care of a non-custodial parent or other person standing in loco parentis who lives in a jurisdiction other than that of the custodial parent.

★ **Non-custodial parents** – a military child, placed in the care of a non-custodial parent or other person standing in loco parentis who lives in a jurisdiction other than that of the custodial parent, may continue to attend the school in which he/she was enrolled while residing with the custodial parent.

★ **Extracurricular activities** – state and local education agencies shall facilitate the opportunity for military children's inclusion in extracurricular activities to the extent they are otherwise qualified.

PLACEMENT

★ **Educational program placement** – when the student transfers before or during the school year, the receiving state school shall initially honor placement of the student in educational courses based on the student's enrollment in the sending state school and/or educational assessments conducted at the school in the sending state if the courses are offered. This does not preclude the school in the receiving state from performing subsequent evaluations to ensure appropriate placement and continued enrollment of the student in the course(s).

★ **Special education services** – pursuant to federal law, the receiving state shall initially provide comparable services to a student with disabilities based on his/her current Individualized Education Program (IEP); and the receiving state shall make reasonable accommodations and modifications to address the needs of incoming students with disabilities, subject to an existing 504 or Title II Plan, to provide the student with equal access to education. This does not preclude the school in the receiving state from performing subsequent evaluations to ensure appropriate placement of the student.

★ **Placement flexibility** – administrative officials in the receiving state shall have flexibility in waiving course/program prerequisites, or other preconditions for placement in courses/programs offered under the jurisdiction of the local education agency.

★ **Absence as related to deployment activities** – local education agencies shall be given greater flexibility to grant excused absences to students for visitation with a parent or legal guardian who is active duty and who also is under broadly defined circumstances associated with deployment.

GRADUATION

★ **Waiver requirements** – the compact provides a standard that requires the receiving state to waive specific courses required for graduation if similar course work has been satisfactorily completed in the sending state.

★ **Exit exams** – the compact provides a more uniform standard for how exit or end-of-course exams, national norm-referenced achievement tests, or other alternative tests will impact students who are approaching graduation.

★ **Transfers during senior year** – the compact allows the receiving state to work with the sending state to permit the student to graduate with a diploma from the latter if the receiving state has exhausted all of its options under the compact and is yet unable to grant a diploma to the student.

STATE COORDINATION

★ **State Council** – each state will be required to develop a State Council, or make use of an existing body or board, to provide for the coordination among its agencies of government, local education agencies and military installations concerning the state's participation in, and compliance with, this compact.

★ **Military family education liaison** – the State Council of each member state shall appoint or designate a military family education liaison to assist military families and the state in facilitating the implementation of this compact.

NATIONAL COORDINATION

★ **Interstate Commission** – the governing body of the new interstate compact composed of representatives from each member state as well as various ex-officio members representing impacted stakeholder groups, the Interstate Commission will provide general oversight of the agreement, create and enforce rules governing the compact's operation and promote training and compliance with the compact's requirements.

The Compact is an agreement between the states and among the states, that they will handle these critical issues in the same way. Ten states were required to actively engage this agreement. Missouri was the seventh state out of the first ten states to sign the compact. The other states were: Arizona, Colorado, Connecticut, Delaware, Florida, Kansas, Kentucky, Michigan and Oklahoma.

Since the passage of the Compact Agreement, over half of the fifty states have ratified the agreement. Of the remaining states several are committed to its passage.





RECOMMENDATIONS FOR LEGISLATIVE ACTION

Having identified issues and made findings and recommendations in this Report, some of which invite appropriate legislation, we call upon the General Assembly to pass legislation consistent with this report that would:

Provide sufficient funding to the Commission to operate and function in performance of its legislative mandates on positioning Missouri to retain its existing military facilities and to acquire additional missions for our military installations;

The Commission recognizes the importance of minimizing school disruption for military children during transition and deployment. Therefore, the Commission supports the authority of the local school districts to determine the best education plan for all children, including children of military mission essential personnel, on a case-by-case basis. To that end, MMPEC supports the creation of an “enrollment option plan” under Sections 162.1040 to 162.1059 to allow for the flow of State foundation funding between participating school districts;

Provide an instrument to fully fund Missouri’s participation within the Interstate Compact of Educational Opportunity for Military Children;

Re-enact Section 115.277 RSMo, as it existed prior to the year 2002; and

Provide sufficient funding for Missouri to contract with a consultant/advocate to assess the possibility of enhancements or losses to Missouri with regard to future BRAC or similar initiative and to pursue the objectives of the Commission as outlined in the enabling legislation.



RECOMMENDATIONS FOR OTHER STATE ACTION

- (1) The Governor, when appointing members to the State Board of Education, appoint at least one member with a military background and interest in military family issues;
- (2) Continue efforts with respect to encroachment of military posts and bases and enhancement of mission capabilities for the military posts and bases located within Missouri and in support thereof:
 - (a) Investigate military posts and bases in Missouri to ascertain the land expansion needs of each post or base and formulate a strategy to work with and harmonize efforts with post or base commanders to accomplish acquisition of additional land utilizing the post and base commanders' discretionary authority to do so with Federal funds and, in addition, to implement whatever Federal administrative or legislative action necessary to achieve the expansion goals;
 - (b) Determine the feasibility of creating a standby state and local authority to provide funds to use in lieu of such Federal discretionary funds available to Commanders of posts and bases and, if appropriate to supplement with State or local funds, if necessary;
 - (c) Study and formulate a land bank or lease back or other land acquisition strategies providing good neighbor relations, but with controls to protect the mission of the military posts or bases; and
 - (d) Investigate the possibility of state agencies or local government acquiring or protecting land needed by the military posts and bases to protect against current or latent encroachment issues.
- (3) Ensure that local schools districts of Missouri with military children are aware of the number of students in their districts who have military parents assigned in the district or are deployed, including the National Guard and Reserves;
- (4) Encourage local school districts of Missouri with military children to join the Military Child Education Coalition (See www.MilitaryChild.org);
- (5) Encourage the Department of Elementary and Secondary Education as well as local school districts and Missouri citizens at large to consider the merits of the Whole Child Initiative by re-defining what it means to be a well-educated high school graduate in the 21st Century (www.wholechilddeducation.org);
- (6) Through the Department of Elementary of Secondary Education website make available to the Missouri K-12 school counseling community and in particular to the local school districts of Missouri with military children access to the Interactive Counseling Center of the Military Child Education Coalition;
- (7) Encourage the study and consider the resources available for educating students who are struggling in school and in life by utilizing what the military knows about developing young people (Center for Children and Families, 1775 Massachusetts Avenue, NW, Washington, D.C. 20036);
- (8) Continue promotion of the Missouri "Troops to Teachers" program;
- (9) Ensure that active duty service members and their families, in addition to the National Guard and Reservists, have the opportunity to access job services provided by the Missouri Division of Workforce Development; and
- (10) Recommend that all Missouri High Schools with military students become signatories to the Memorandum of Agreement entitled "The guiding Principles for Addressing Issues of Transitioning Military Students" (see www.MilitaryChild.org).





The Economic Impact of Military Personnel in Missouri

Missouri Military Personnel – FY09

This brief examines the economic impact of active military and federal civilian employment for Missouri. The report finds that the presence of the military in Missouri significantly increased gross state product, employment, and labor income in 2009. Analysis is based on the level of active military and federal civilian employment as reported by the U.S. Department of Defense.

The Military in Missouri

In FY2009 the Department of Defense employed a total of 27,907 civilian and active duty military personnel in Missouri; 17,925 military and 9,982 civilian. The majority of these were located at 11 major stations across the state. The table below shows a listing of the 11 major locations with a break out of active duty military and civilian personnel.

Table 1. Military and Civilian Personnel at Major Missouri Locations, FY09

Major Locations	Total	Active Military	Civilian
Fort Leonard Wood	15,578	11,682	3,896
Whiteman AFB	4,246	3,264	982
St. Louis	1,443	463	980
Kansas City	1,244	161	1,083
Overland	865	0	865
Jefferson City	629	230	399
Springfield	472	246	226
Belton	471	413	58
Olivette	341	341	0
St. Joseph	242	3	239
St. Ann	157	12	145

*An additional 2,219 military and civilian employees worked at various locations throughout the state.

The Economic Impact of the Military in Missouri

In 2009 the presence of the military in Missouri had a significant impact on the state economy. The presence of active military and civilian employees caused an estimated increase in gross state product of \$3.97 billion as well as an estimated \$2.24 billion dollar increase in wage and salary income for Missouri.

In addition to the 27,907 active civilian and military jobs provided through direct employment by the Department of Defense, the presence of the military in Missouri also added another 28,677 jobs to the economy. Increased employment was due to spending on inputs needed for military business as well as jobs generated through expenditures of those employed by the Department of Defense. Aside from federal government employment, the industries with the greatest increases in employment were retail trade (4,906) and construction (2,975). Major employment increases due to the presence of the military in Missouri are listed below. Industries with an employment increase of less than 100 are not included in this table.



The Economic Impact of Department of Defense Contracts in Missouri

Missouri Department of Defense Contracts – 2009

This brief examines the economic impact of U.S. Department of Defense (DoD) contracts that were awarded to Missouri vendors in 2009. The report finds that these contracts significantly contributed to gross state product, employment, and labor income in 2009. Analysis is based on U.S. Department of Defense contracts awarded to Missouri vendors as reported by the Federal Procurement Data System.

U.S. Department of Defense Contract Obligations in Missouri

In 2009 the Department of Defense awarded 87,068 contracts totaling more than \$9.3B to Missouri vendors. The majority of contract dollars awarded were in Manufacturing and Professional, Scientific, and Technical Services industries. The table below shows a listing of the awards by major industry.

Table 1. U.S. DoD Contract Obligations by Major Industry in Missouri, 2009

NAICS	Industry	Total
11	Agriculture, Forestry, Fishing and Hunting	\$1,296,795
21	Mining	\$4,988,040
22	Utilities	\$9,601,754
23	Construction	\$592,010,454
31-33	Manufacturing	\$4,257,622,284
42	Wholesale Trade	\$293,302,491
44-45	Retail Trade	\$349,140,776
48-49	Transportation and Warehousing	\$20,534,196
51	Information	\$250,207,574
52	Finance and Insurance	\$5,256
53	Real Estate and Rental and Leasing	\$7,504,051
54	Professional, Scientific, and Technical Services	\$3,284,321,114
56	Admin and Support and Waste Management	\$99,290,914
61	Educational Services	\$15,116,689
62	Health Care and Social Assistance	\$45,662,221
71	Arts, Entertainment, and Recreation	\$248,911
72	Accommodation and Food Services	\$50,954,233
81	Other Services (except Public Admin)	\$22,354,291
92	Public Administration	\$3,943,154
	TOTAL	\$9,308,105,196



MISSOURI MILITARY PREPAREDNESS AND ENHANCEMENT COMMISSION LINKS

WWW.MMPEC.DED.MO.GOV

Missouri Veterans Commission	www.mvc.dps.gov
Fort Leonard Wood	www.wood.army.mil
Whiteman Air Force Base	www.whiteman.af.mil
139th Airlift Wing	www.mostjo.ang.af.mil
Advanced Airlift Tactics Training Center	w.mostjo.ang.af.mil/aattc/default.htm
Missouri National Guard	www.moguard.com
Leonard Wood Institute	http://leonardwoodinstitute.org
Base Realignment and Closure Commission (BRAC)	www.brac.gov
Missouri Office of Homeland Security	www.dps.mo.gov/HomelandSecurity/index.htm
Missouri's Sunshine Law	http://ago.mo.gov/sunshinelaw
U.S. Department of Homeland Security	www.dhs.gov
U.S. Department of Defense	www.defenselink.mil
Benefiting the U.S. Army, U.S. Navy, U.S. Air Force, Marine Corps, Coast Guard	www.military.com
National Military Family Association NMFA	www.nmfa.org
USA 4 Military Families	www.usa4militaryfamilies.org
Missouri School Board Association	www.msbanet.org
Military Newspapers	www.militarynews.com
Military Connections Military News and Veteran News	www.militaryconnections.com/news
Military Life	www.militarylife.com
The Guidon	www.flw-guidon.com
Spirit Times Whiteman Air Force Base - Whiteman Spirit Archive	www.whiteman.af.mil
Missouri Procurement Technical Assistance Center	www.missouribusiness.net/ptac
Heartland Procurement Technical Assistance Center	www.mssu.edu/heartlandptac

OTHER ONLINE RESOURCES

Military Child Education Coalition™	www.MilitaryChild.org
Education Resource Center	www.MilitaryChild.org
Ask Aunt Peggie	www.AskAuntPeggie.com/
SchoolQuest™	www.SchoolQuest.org
American Legislative Exchange Council	www.ALEC.org
Council of Chief State School Officers	ww.CCSSO.org
Education Trust	www.EdTrust.org
Education Commission of the States	www.ECS.org
Employer Support of the Guard and Reserve	www.ESGR.org
Military Impacted Schools Association	www.MilitaryStudent.org
National Center for Alternative Certification	www.Teach-Now.org
National Conference of State Legislatures	www.NCSL.org
National Governors Association	www.NGA.org
National Parent Teacher Associations	www.PTA.org
PreK Now	www.PreKNow.org
United States Department of Defense	www.DefenseLink.mil
United States Department of Education	www.Ed.gov
USA 4 Military Families	www.USA4MilitaryFamilies.org
Student Online Achievement Resources	www.soarathome.org





MISSOURI MILITARY PREPAREDNESS AND ENHANCEMENT COMMISSION LEGACY

2005

SB 252 – Creates the Missouri Military Preparedness and Enhancement Commission.

HB 119 – Requires continuation of life insurance benefits for state employees and retirees who are called to military service in times of active armed warfare.

HB 348 – Establishes the Missouri Military Preparedness and Enhancement Commission.

Town Hall Meeting at Whiteman Air Force Base, Warrensburg

Town Hall Meeting at Fort Leonard Wood, St. Robert



2006

SB 845 – Modifies fees and reinstatement processes in the event of corporate administrative dissolution, in the event that a corporation was administratively dissolved due to a failure to file an annual registration report, if the secretary of state concludes that the failure was due to military service.

HB 1787 – Establishes the Guard at Home Program to assist the spouse of an active-duty National Guard or reservist with immediate needs and employment to prevent the family from falling into poverty.

Recommended to the Missouri General Assembly that additional funding be granted to the Missouri State Veterans Cemeteries.

Developed a print and web document that provides answers to some of the frequently asked questions from military families with regard to education access in Missouri.

Missouri Military Preparedness and Enhancement Commission Coordinator added to the staff at the Department of Economic Development.

Defense/Homeland Security Industry Specialist added to the staff at the Department of Economic Development.

2007

HB 444 – Eliminates taxes on any Social Security or Public Pension benefits for those who are 62 years and older. This includes veterans.

HB 654 – Exempts the property of a veterans' organization from real and personal property taxes, increases the amount of matching grants for veterans' programs, and establishes the Stolen Valor Act of 2007.

SB 22 – Removes the requirement that Johnson County is to plan and zone an area surrounding a military base located in the county without a zoning commission and a board of adjustment.

Resolution expressing support for fully funding the true health care needs and related benefit programs for the U.S. Department of Veterans Affairs.

Commendation to Rachel Wheeler



Town Hall Meeting at Whiteman Air Force Base, Warrensburg

Town Hall Meeting at Rosecrans Memorial Airport Air Guard Station, St. Joseph

Participation in the BRAC Workforce Summit

Participation in Congressman Ike Skelton's Procurement Conference

Participation in the Military Child Education Coalition Annual Conference

Membership in the Military Child Education Coalition

Membership in the Association of Defense Communities



2008

HB 1678 – Changes the laws regarding members of the military and their families. In its main provisions, the bill:

- ★ Allows the Chairman of the Missouri Military Preparedness and Enhancement Commission as an ex officio member of the Missouri Veterans Commission and vice versa;
- ★ Allows a military dependent who has completed an accredited prekindergarten program or completed or attended a kindergarten program in another state to enter kindergarten or first grade even if the child has not reached the required age for Missouri schools by August 1;
- ★ Authorizes the State Board of Education to develop recommendations regarding alternate assessments for military dependents that have relocated to Missouri during the school year;
- ★ Authorizes Missouri to enter into the Interstate Compact on Educational Opportunities for Military Children and establishes the Interstate Commission on Educational Opportunities for Military Children. The compact covers issues including facilitation of enrollment, both in classes and extracurricular activities; placement; graduation; and information-sharing;
- ★ Requires the state board to establish rules to allow the issuance of a provisional teacher's certificate before the completion of a background check to the spouse of a military member who holds a teacher's certificate in another state that requires a background check and who has relocated within the last year;
- ★ Allows school districts to accept a course in government completed in another state when a student transfers to a Missouri high school in ninth to twelfth grade to satisfy the state's graduation requirement;
- ★ Allows the spouse and children of a soldier who after September 11, 2001, was killed or died of an illness while serving in action or became 80% disabled from an injury sustained in combat action and was a Missouri citizen at the time of enlistment and when the death or injury occurred to receive an educational grant for tuition at a public or private college or university in Missouri. The Coordinating Board of Higher Education within the Department of Higher Education will award up to 25 grants annually;
- ★ Establishes the Missouri Returning Heroes' Education Act which requires all public higher education institutions which receive state funds appropriated by the General Assembly to limit the tuition charged to combat veterans for undergraduate studies to \$50 per credit hour;
- ★ Specifies that a person's absence, relocation, or failure to comply with custody and visitation due to military service and out-of-state deployment, by itself, is not sufficient to justify a modification of a child custody or visitation order; and
- ★ Renames the Guard at Home Program to the Hero at Home Program and expands the program to cover the first year after discharge from deployment, to cover reservists, and to cover situations in which an individual cannot return to his or her previous employment.

SB 806 – Provides that the U.S. and Missouri state flags shall be flown at half-staff for one full day whenever a Missouri resident is killed in the line of duty during military service.



SB 830 – Establishes the "Missouri Returning Heroes' Education Act," and provides that all public institutions of higher education that receive any state funds appropriated by the general assembly shall limit the tuition charged to combat veterans to fifty dollars per credit hour, for any program leading to a certificate, or an associate or baccalaureate degree.

HB 1313 – Requires the Commissioner of the Office of Administration to give preference to certain disabled veterans doing business as Missouri companies when awarding state contracts if the quality of work is equal or better and the price is the same or less.

Town Hall Meeting at Whiteman Air Force Base, Warrensburg

Participation in the Military Child Education Coalition Annual Conference

Participation in the Association of Defense Communities Annual Conference

Membership in the Association of Defense Communities



2009

HB 82 – Changes the laws regarding income tax exemptions for certain retirement benefits.

Authorizes, beginning January 1, 2010, an income tax deduction from a taxpayer's Missouri adjusted gross income for 15% of any military retirement income, regardless of age or income. The tax deduction rate will increase by 15% annually until January 1, 2016, when it is fully phased in and all of the military retirement income will be deductible.

HB 427 – Changes the laws regarding members of the military, veterans, and their families. In its main provisions, the bill:

- ★ Increases the membership of the Missouri Veterans Commission from five to nine;
- ★ Authorizes the commission to establish rules and regulations necessary for the management and the administration of its veteran service programs and cemeteries;
- ★ Revises the educational grant program for survivors of war veterans by defining who is a qualifying military member and who is a combat veteran;
- ★ Requires a dependent of an active duty military member, as defined in federal law, who is residing in Missouri and whose parent is assigned to permanent duty in the state to be eligible for in-state tuition as long as he or she is continuously enrolled in an undergraduate or graduate degree program of a Missouri higher education institution including any transfers from one Missouri institution to another or from an undergraduate to a graduate degree program;
- ★ Designates the portion of the Poplar Bluff bypass located in Butler County from State Highway 60 where it crosses over the Black River to State Highway 67 where it crosses State Route M as the "Veterans Memorial Highway";
- ★ Authorizes the Department of Revenue to provide one set of "PURPLE HEART" specialized license plates free of charge other than the regular registration fees to any person who has been awarded the medal;
- ★ Allows for a special license plate designated "Armed Forces Expeditionary Medal" for any person who has been awarded this military service award;
- ★ Allows, upon the approval of a local authority's governing body, a veteran displaying a Congressional Medal of Honor, Prisoner of War, Silver Star, or PURPLE HEART special license plate to park his or her motor vehicle without charge in a metered parking space within the authority's jurisdiction if it is less than 6,000 pounds gross weight. A veteran who has been awarded the Bronze Star may apply to the Director of the Department of Revenue for a windshield placard which will allow him or her to also park without charge in a metered parking space if the placard is hung from the front, middle rearview mirror or displayed on the dashboard on the driver's side if there is no rearview mirror; and
- ★ Requires all court orders regarding child custody or visitation or an ex parte order of protection issued or modified while either party is in active military service and deployed out-of-state to be temporary in nature unless the party in active service knowingly and voluntarily signs a waiver to the right to have the hearing upon his or her return.

The Missouri State High School Activities Association adopted an exemption so that a high school age child of a military parent required to reside on a military installation because that parent has been deemed “mission essential” shall be eligible to participate in all MSHSAA activities if that child is attending a school out of district from the family’s residence.

Resolution expressing support for the selection of Whiteman Air Force Base as the location for the permanent United States Air Force Global Strike Command.

2010

HB 1224 – Establishes the Global War on Terrorism Medallion Program and creates the Global War on Terrorism Medallion Veterans' Recognition Award Fund.

HB 1524 et al – Changes the laws regarding members of the military, veterans, and their families. In its main provisions, the bill:

- ★ Requires all state agencies and political subdivisions to give a three-point bonus preference to a service disabled veteran business operating as a Missouri business when letting a contract for the performance of any job or service;
- ★ Specifies that the State of Missouri recognize the designations of Prisoner of War (POW) and Missing in Action (MIA) as valid descriptions of casualty status and category classification for military personnel;
- ★ Defines "primary next of kin" as, in order of precedence, a surviving spouse, eldest child, father or mother, eldest brother or sister, or eldest grandchild as it relates to the Uniform Code of Military Justice;
- ★ Allows the Adjutant General to establish the Missouri Youth Challenge Academy to provide positive interventions for at-risk high school age youth;
- ★ Allows a sergeant major from the Missouri National Guard and a reserve unit to serve on the panel of the Missouri Military Family Relief Fund;
- ★ Authorizes the Governor, to present:
 - (a) A Legion of Merit Medal to individuals who have exceptionally meritorious conduct in the performance of outstanding military service and achievement reflecting honorably and creditably upon the state;
 - (b) A campaign ribbon to individuals who have served in direct support of several military campaigns. The ribbons include a Missouri Iraq Campaign Ribbon, a Missouri Afghanistan Campaign Ribbon, a Missouri Kosovo Campaign Ribbon, and a Missouri Vietnam Campaign Ribbon;
 - (c) The Governor's Unit Citation to a unit, team, or task force of the Missouri National Guard which served after September 11, 2001, during state emergency duty or a federal deployment with outstanding honor and distinction;
- ★ Authorizes the Adjutant General to present:
 - (a) A Missouri Adjutant General Staff Identification Badge to an individual based on demonstrated outstanding performance of duty; and
 - (b) The Missouri National Guard First Sergeant Ribbon to an individual who has been a first sergeant for three years and has been recommended by his or her squadron or company for having demonstrated exceptional and honorable leadership qualities and dedication as a first sergeant;
- ★ Requires the Secretary of State to establish procedures for absent uniformed services and overseas voters to request voter registration applications and absentee ballot applications. At least one form of electronic communication for use by absent uniformed services and overseas voters must be designated for requesting voter registration application and absentee ballots. These voters may request and designate a preferred method of electronic transmission of these applications and ballots or request receipt by mail. The Secretary of State must also develop, in coordination with local election authorities, a free





access system by which these voters may determine whether an absentee ballot has been received by the appropriate election authority. A sufficient quantity of paper ballots for federal elections must be printed and available for these voters within 45 days prior to the election, and the election authority must begin transmitting the ballots to these voters who have submitted an absentee ballot application. Registration applications and paper ballots cannot be rejected by an election authority because of any restriction on the paper or envelope type. Missouri is required to use the special write-in absentee ballot provided in Section 115.292, RSMo, for all elections for federal office as authorized;

- ★ Adds a dependent of a retired military member who relocates to Missouri within one year of the date of his or her parent's retirement from active duty to the three-year attendance exemption requirement for the A+ Schools Program;
- ★ Adds a person designated by an active duty military member on the United States Department of Defense Form 93, Record of Emergency Data, to the term next-of-kin as it relates to the common law right of sepulcher in choosing and controlling the final disposition of a person who died while on active duty;
- ★ Allows for a special license plate designated "LEGION OF MERIT" bearing an image of the Legion of Merit Medal for any person who has been awarded this military service award. To obtain this plate, a person must make application, furnish proof as a recipient of the Legion of Merit Medal, and pay a fee equal to the fee charged for personalized license plates to the Department of Revenue in addition to the registration fee and any other documents required by law;
- ★ Requires the State Treasurer upon receiving a military medal to hold and maintain it until the original owner or his or her heirs or beneficiaries can be found. The State Treasurer may designate a veteran's organization or other appropriate organization as custodian of a medal until the owner or his or her heirs or beneficiaries are located; and
- ★ The bill contains an emergency clause for the provisions regarding the Missouri Youth Challenge Academy.

HB 1745 – Requires the State Treasurer to hold and maintain military medals until their owner or his or her heirs can be found; authorizes the Treasurer to designate an organization to be the custodian of the medals.

HB 1893 – Changes the laws regarding the distribution of gaming funds for early childhood education and veterans' programs. This bill repeals and re-enacts those provisions with two changes and places them in the statutes that apply to veterans and to education. The changes include requiring grant funds to be made available for service officer training for outreach programs between veteran service organizations and the Missouri Veterans Commission and adds the Vietnam War to the list of conflicts for which service medals are awarded.

HB 2147 & 2261 – Currently, a student who is an active-duty military dependent is exempt from the requirement that he or she must have attended a state high school for at least three years prior to graduation in order to be eligible for a grant under the A+ Schools Program. This bill also exempts from the three-year attendance requirement a student who is a dependent of a retired military member who relocates to Missouri within one year of the date of his or her parent's retirement from active duty.

HB 2262 – This bill allows the Adjutant General to establish Youth Challenge Academy to provide positive interventions for at-risk high school age youth. The Academy will utilize residential military-based training and supervised work experience to build life skills of high school dropouts and training in responsible citizenship, life-coping and academic skills, and other personal development skills. The Missouri Youth Challenge Foundation Fund is created consisting of gifts, donations, appropriations, transfers, and bequests. The Adjutant General is authorized to make grants from the fund to support the academy. The bill contains an emergency clause.



THE WHITEMAN ADVANTAGE

The State of Missouri is very proud of its long and enduring relationship with the United States Air Force. The potential opportunity to serve as home to the Global Strike Command is of the greatest honor and magnitude to the State of Missouri. We will do everything possible to ensure the highest quality of life for the military families at Whiteman AFB and will strive to assist them in their transition by welcoming them with open arms. We believe the educational, health care and recreational opportunities, combined with the premier facilities and infrastructure available makes Whiteman Air Force Base the best choice for the Global Strike Command.

Although Whiteman was not selected by the United States Air Force high command as the location for the new Global Strike Command Headquarters, a great Whiteman community cohesive effort was inspired involving a spirit of unity and a dedication to purpose unlike anything ever before observed in the Whiteman community. Congratulations to Barksdale Air Force Base in Louisiana for having been chosen.





Front Cover: Top Right Corner-The Missouri National Guard's 135th Army Band marches in the Veiled Prophet Independence Day Parade in St. Louis. **Top Left Corner**-A 509th Bomb Wing Airman greets his family after returning from Anderson Air Base, Guam in May, 2010; **Lower Right Corner**-Ceremony for a fallen Missouri National Guard Soldier; and **Lower Left Corner**-Honor Guard ceremony at Higginsville Cemetery

Page 3-The Stealth bomber flying over the Arch in St. Louis

Page 6- Honor Guard ceremony at Higginsville Cemetery

Page 7-Governor Jeremiah (Jay) Nixon and Major General Stephen Danner

Page 8-Taps for a fallen Missouri National Guard Soldier

Page 9-Governor Jeremiah (Jay) Nixon visiting with Missouri National Guard Soldiers in Afghanistan

Page 11-Whiteman Air Force Base's Spirit Gate, the main entrance to the Base

Page 12-Central Missouri lightning strikes illuminate several A-10 Thunderbolt II Jets on the tarmac at Whiteman Air Force Base; and front gate at Fort Leonard Wood Post

Page 13-Fort Leonard Wood Veteran Cemetery

Page 14-Jacksonville Veterans Cemetery ceremony of a fallen World War I Missouri veteran

Page 16-Welcoming home ceremonies for members of the Missouri National Guard, Fort Leonard Wood and Whiteman Air Force Base and retired Staff Sgt Daniel Barnes shakes hands with St. Louis Cardinals manager Tony LaRussa during Military Appreciation Day

Page 19- Spouses and families from the Missouri National Guard, Fort Leonard Wood and Whiteman Air Force Base welcome home their loved ones from deployment during a welcome ceremonies

Page 21- Governor Jeremiah (Jay) Nixon visiting with Missouri National Guard Soldiers in Afghanistan

Page 22-Governor Jeremiah (Jay) Nixon in Afghanistan; and Jacksonville Cemetery Ceremony

Page 26-Welcoming ceremony in DeSoto; Fort Leonard Wood spouses welcome home deployed Soldiers; ceremony at the Jacksonville Veterans Cemetery; and Governor Jeremiah (Jay) Nixon shakes hands with a veteran during a visit at the Mt. Vernon Veterans Home

Page 27-Governor Jeremiah (Jay) Nixon with Missouri National Guard Soldiers in Afghanistan

Page 28-Governor Jeremiah (Jay) Nixon addressing Missouri National Guard Soldiers

Page 29-Military Police Soldiers practice prisoner extraction techniques at Fort Leonard Wood

Page 30-Senior military leaders signed a Joint Community Covenant: Maj. General Stephen Danner, MO National Guard Adjutant General; Air Force Brig. General Robert Wheeler, 509th Wing Commander, WAFB; Maj. General David Quantock, FLW Commander; Gov. Nixon; Lt. Gen. Robert Caslen, Jr., Combined Arms Center Commander; and Congressman Ike Skelton

Page 31-Members of 509th Security Forces Squadron, Whiteman Air Force Base reacts during an exercise scenario; Missouri National Guard Soldiers training exercise; and Fort Leonard Wood Soldiers fire cannon during retreat

Back Cover-Jacksonville Cemetery ceremony for a Civil War veteran by the Sons of Union Veterans of the Civil War



MISSOURI MILITARY PREPAREDNESS AND ENHANCEMENT COMMISSION

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